

## 1. Capital Adequacy

The Company's capital management policy is to maintain a strong capital base to meet policyholders' obligations and the requirements of the Office of Insurance Commission, to create shareholder value and deliver sustainable returns to shareholders. The Company performed its own risk and solvency assessment (ORSA) incorporating with its business plan, company key risk, and capital management, taking into account strategic risks and external factors which could negatively affect capital adequacy. Capital management is one of the key responsibilities of Asset and Liability Committee (ALCO). The Company activities to effectively monitor and test our capital sufficiency on a regular basis include but not limited to

- Testing capital adequacy in 3 years Business Plan;
- Regularly testing and forward projection of capital adequacy based on going concern basis and economic downturn; and
- The sensitivity test on any significant changes to assess the impact of key risk variables for better informed decisions.

In accordance with and the requirements of the Office of Insurance Commission, all insurers are required to maintain a minimum at least 140% of capital adequacy ratio. It is the Company's policy to hold capital levels in excess of minimum requirement. As at 30 September 2025, the capital adequacy ratio is at 465%.

Disclosed on 28 November 2025

Unit: Million Baht

Description	Quarter 1		Quarter 2		Quarter 3	
	2025	2024	2025	2024	2025	2024
Common Equity Tier 1 ratio (Percentage)	382%	381%	465%	362%	465%	388%
Tier 1 ratio (Percentage)	382%	381%	465%	362%	465%	388%
Capital Adequacy Ratio (Percentage)	382%	381%	465%	362%	465%	388%
Total Capital Available (TCA)	21,510	18,347	24,772	16,828	26,463	19,426
Total Capital Required (TCR)	5,625	4,821	5,322	4,651	5,696	5,005

Remark:

- According to the Notification of the Office of Commission regarding "Type of Capital Fund including Rules, Procedures and Conditions for Calculating the Life Insurance Capital Fund", the Registrar may impose necessary measures to supervise a company with a capital adequacy ratio lower than supervisory CAR.
- The capital fund is calculated by using the appraisal value according to the Notification of the Insurance Commission regarding "Asset and Liability Valuation of Life Insurance Company" and "Type of Capital Fund including Rules, Procedures and Conditions for Calculating the Life Insurance Capital Fund".
- Quarter 2 is the financial results of six-month period and Quarter 3 is financial results of nine-month period.

## **2. Financial Reporting**

The Company's reviewed interim financial statements for the three-month and nine-month period ended 30 September 2025, are available on our website.

<https://www.prudential.co.th/corp/prudential-th/en/about-prudential-thailand/our-financial-performance/>